CBI GOVERNANCE: THE CBI COUNCIL, STRUCTURE AND MANDATE

CBI represents a wide range of business voices across the whole UK

The CBI is a non-political, Royal Charter organisation that speaks for 190,000 businesses, employing 7 million people which is about one-third of the private sector workforce. This number is made up of both direct members and our trade association members. We do this because we are a confederation and both classes of membership are equally important to us.

Our mandate comes from our members who have a direct say in what we do and how we do it

The CBI Council is the main governance body of the CBI and is made up of all the CBI Councils and Standing Committees comprised of over 1,000 council and committee representatives from over 700 CBI member companies. The chair of each Standing Committee and Regional and National Council sit on the CBI’s Chairs’ Committee which is ultimately responsible for setting and steering CBI policy positions. Each quarter we engage these councils and committees on our work for either a steer, for information or for sign off and this is supported by wider member engagement from other committees, working groups, events and member meetings.

CBI Chairs’ Committee is ultimately responsible for setting and steering CBI policy

The Chairs’ Committee is the CBI’s most senior policy standing committee and is ultimately responsible for the CBI’s mandate and setting, steering and signing off key CBI policy positions. The committee holds a seat for all of the chairs of our Regional and National Councils and subject-based Standing Committees and plays a key role in settling and steering CBI policy. The CBI Director General and entire executive team join each meeting and it is chaired by the CBI President on a quarterly basis.

The CBI Board takes ownership of operational, strategic and financial decisions

The CBI Board is responsible for strategic and financial decisions at the CBI including the CBI business plan, strategy and long-term viability, signing off the annual budget and yearly accounts and reviewing risk and control process at the CBI. It is comprised of several Non-Executive Directors, the Director General, the Finance Director and is chaired by the CBI President on a quarterly basis.

The Board is assisted by an Audit Committee and a Remuneration Committee comprising of CBI Non-Executive Directors. Day to day management of the CBI is in the hands of the Director-General supported by an Executive Committee.

The President’s Committee acts as an advisory body to the CBI president and senior team at the CBI

The President’s Committee is one the CBI’s most senior committees, comprising of business leaders, Chairs and CEOs drawn from the UK’s leading companies. The committee acts as an advisory body and its purpose is to advise the President and CBI executive on all issues of national importance. It is chaired by the CBI President and meets quarterly.
# CBI Council structure

## CBI Council in numbers

<table>
<thead>
<tr>
<th>Count</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>1,175</td>
<td>Committee and Council representatives</td>
</tr>
<tr>
<td>774</td>
<td>CBI member companies represented on the CBI Council</td>
</tr>
<tr>
<td>12</td>
<td>Regional and National Councils across the whole UK</td>
</tr>
<tr>
<td>16</td>
<td>Sector and policy based Standing Committees</td>
</tr>
<tr>
<td>50%</td>
<td>Representatives of the CBI Council at C-Suite level, while 36% are at Director level</td>
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<tr>
<td>80%</td>
<td>Portion of the CBI Council from none FTSE 350 businesses</td>
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## Standing Committees
- Construction Council
- Economic Growth Board
- Employment and Skills Board
- Energy and Climate Change Board
- Financial Services Council
- Infrastructure Board
- Innovation Council
- International Trade & Investment Council
- Manufacturing Council
- Public-Private Partnership Council
- Sharing Economy UK Board
- SME Council
- Taxation Committee
- Tech Group
- Trade Association Council
- Under 35 Committee

## Regional and National Councils
- East Midlands Council
- East of England Council
- London Council
- North East Council
- North West Council
- Northern Ireland Council
- Scotland Council
- South East Council
- South West Council
- Wales Council
- West Midlands Council
- Yorkshire & Humber Council

## CBI President’s Committee
(Acts as an advisory body to the President and senior team at the CBI)

## CBI Board
(Responsible for operational, strategic and financial decisions)